

DOMINO FOUNDATION



2025 ANNUAL REPORT

CEO Report: Stephen van der Merwe

Guided throughout 2025 by Ephesians 3:20, "God is able to do far more than we can ever ask, think, or imagine", we witnessed God's faithfulness in both growth and impact across The Domino Foundation.

Significant investment was made into our people through leadership development and staff training, while strengthening organisational systems, and asset stewardship. As we continued pursuing our mission of changing an individual to change a community, we embraced both opportunities and challenges with agility and a commitment to keep learning.

Looking ahead, we believe God is calling us to a renewed mindset of abundance rather than subsistence. Romans 12:2 challenges us to "be transformed by the renewing of our minds," and as we collectively embrace this Kingdom perspective, we trust God to lead us into greater impact, sustainability and dependence on His grace in the year ahead.

Chairman Report: Mickey Wilkins

The Domino Foundation Board continued to provide diligent oversight throughout 2025 while enjoying meaningful engagement with operational leadership, resulting in strong governance, effective decision-making and unity of direction.

We welcomed Gareth Basson to the Board who adds much value for the long-term. The year was perhaps best exemplified by the remarkable renovation of the Babies' Home, a project launched in prayer and completed through supernatural provision, from diverse funding and extravagant donations varying from solar installation to temporary accommodation and handpicked furnishings, all delivered within budget and beyond expectation.

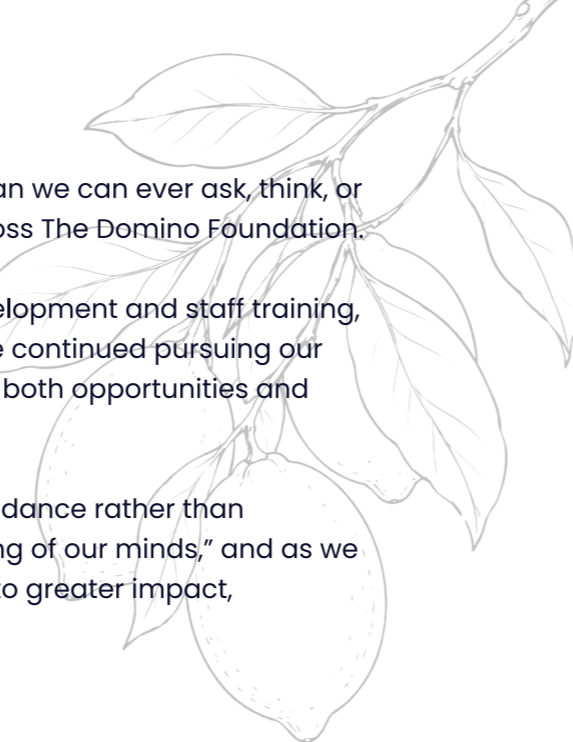
We also honour the memory of Benita Gordon, a faithful supporter and prayer warrior whose legacy remains woven into the tapestry of Domino. We thank God for His continued faithfulness and for the leadership, staff, volunteers, donors and partners who make this work possible. As Malachi 3 reminds us, we trust Him to continue opening the floodgates of blessing as we faithfully steward what He has entrusted us to do.

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CFO Report: Gavin Simpkins

The Domino Foundation remained financially stable during 2025, ending the year with a total of R15.8 million, with assets of R17 million and a surplus of R364,000. Strategic investments in facilities and operational capacity saw property and equipment increase to R9.3 million, while resources were intentionally deployed to support programme priorities and organisational growth.

Strong financial stewardship continues to underpin our operations through rigorous oversight, monthly financial review processes and responsible management of entrusted resources. The launch of the Sustainability Fund in partnership with Anchor Capital, an important step towards long-term organisational resilience. Alongside building on the shared values and continued collaboration with Domino Business Development.



WHAT IF... we hadn't empowered her in primary school?

Orphaned at 9 and living with her gogo and five cousins in a household where money was desperately short, her dream of becoming a teacher seemed unreachable. In her primary school, she was part of the Life Skills 'Back-to-school' initiative and joined the Girls' Club programme. In her Grade 12 year, sandwiches from the Nutrition programme helped her during the long pre-Matric study sessions. An opportunity opened to study for a B. Ed. through the Skills Development's Bursary Programme. She went on to become the team leader of the Skills Development programme and topped earlier achievements with an honours degree. She is now back on home turf teaching English and inspiring young learners in her township alma mater.

WHAT IF... we didn't bring relief to change their landscape?

Its isiZulu name, KwaNongoma ("place of the mother of songs"), does not reflect the harsh reality of rugged terrain, erratic rainfall and 25% employment. There, relying on a social grant, a single mother raised her four children, often having to send them to school on empty stomachs. One, determined to see a better future for her family and consistently achieving well at school in all areas, was facing her Matric finals. In far-off Durban, other Grade 12s put together gifts of milk, sugar, tea, Milo, rusks and toiletries to send to their Zululand peers to help them through the long hours of Matric Camps, where these learners stay in the school hall, sleeping on mattresses in preparation for their crucial exams. Senzokuhle Secondary School's Class of 2025 achieved a 100% pass rate and the focused young student was one of 30 who secured university bachelor's entrance and enrolled at UKZN to study physiotherapy. A song of joy in the annals of Domino's annual "Matrics for Matrics" Relief Campaign.



WHAT IF... we didn't fight for their justice?

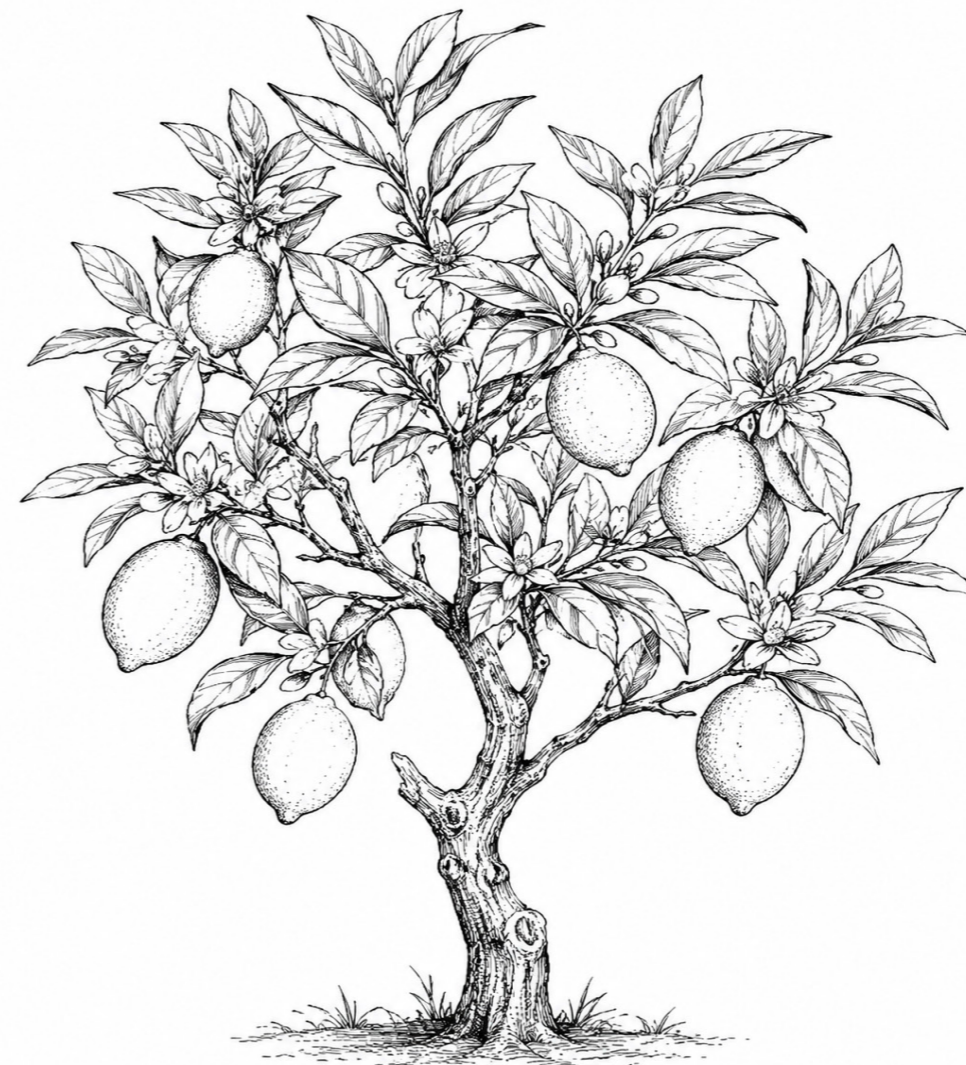
Assurances of high-paying sex work far from her West African home promised escape from grinding poverty. So began a journey of human-traffickers, spiritual manipulation, illegal border crossings, abuse and exploitation at the far end. Run-ins with the police in South Africa, destitution and the fear of being arrested as an illegal immigrant involved in prostitution were the tragic reality. She became addicted to crystal meth and fell pregnant by a homeless man. Through an outreach organisation, she was referred to the Red Light anti-human trafficking programme. Many attempted engagements with local and international bodies to regularise her situation came to nought. Red Light persevered, and in collaboration with faith-based partnerships and survivor-centred advocacy ensured the pair's reuniting with their West African family.



It's called the #DominoEffect



Programme	Babies	Red Light	ED - ECD North	ED -ECD South	Life Skills	Literacy (English)	Literacy (Maths)	Skills Development	NN Relief Buckets	Nutr North (Sandw)	Nutr North (Soup + por)	Nutrition North - CBD ECD centres	NN Total	NS Relief	Nutr South (Sand)	Nutr South (Porridge)	NS TOTAL	Total
African (M)	3	1	0	0	399	51	99	1	43	341	1349	88	1821	3	1072	762	1837	4212
African (F)	1	4	49	29	386	55	149	6	108	231	1323	93	1755	5	1162	757	1924	4358
Indian (M)	0	0	0	0	0	0	0	1	0	3	0	0	3	8	0	0	8	12
Indian (F)	0	0	0	0	0	0	0	1	0	3	0	0	3	0	0	0	0	4
Coloured (M)	0	0	0	0	0	0	0	0	0	7	1	1	9	5	0	0	5	14
Coloured (F)	0	0	0	0	0	0	0	0	0	5	2	0	7	18	0	0	18	25
White (M)	2	0	0	0	0	0	0	0	0	0	0	0	0	26	0	0	26	28
White (F)	0	0	0	0	0	0	0	0	0	0	0	2	2	5	0	0	5	7
Foreign (M)	0	0	0	0	0	0	0	0	1	0	1	66	68	0	2	4	6	74
Foreign (F)	0	2	0	0	0	0	0	0	0	0	5	85	90	0	1	1	2	94
Grand Total	6	7	49	29	785	106	248	9	152	590	2681	335	3758	70	2237	1524	3831	8828
Youth = 14yrs - 35 yrs	0	1	13	0	21	63	247	9	69	443	0	0	512	27	574	0	601	
Youth %	0.0%	14.3%	26.5%	0.0%	2.7%	59.4%	99.6%	100.0%	45.4%	75.1%	0.0%	0.0%	13.6%	38.6%	25.7%	0.0%	15.7%	
Rural/Underdeveloped	0	0	49	29	785	106	248	0	0	590	2681	0	3271	0	2237	1524	3761	
% Rural	0.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	0.0%	87.0%	0.0%	100.0%	100.0%	98.2%	
% Black	66.7%	71.4%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	99.3%	100.0%	99.8%	54.3%	95.7%	55.7%	99.9%	99.7%	99.0%	
% Black Women	16.7%	57.1%	100.0%	100.0%	49.2%	51.9%	60.1%	77.8%	71.1%	40.5%	49.4%	27.8%	47.0%	32.9%	51.9%	49.7%	50.7%	



DOMINO
FOUNDATION

“In all that is written there is a story to be told. It has a beginning and an end, and the beginning starts with a lemon tree in a small orchard, one of which was the smallest of them all.

It was during its growth, cared and tendered with great love, that it eventually grew to bear fruit while others in the orchard died and were removed and because of the love that this little lemon tree received, it grew to be as fruitful as the older ones.”

2025 Income Statement Summary

2025	Opening reserves	Income	Expenses	Closing reserves
General	9,190,572	3,655,487	3,162,773	9,683,286
Babies Home	433,076	2,528,577	2,274,525	687,128
ECD	990,833	537,673	859,280	669,226
Life Skills	897,446	1,121,826	1,134,570	884,702
Skills Dev	761,737	427,800	420,897	768,640
Nutrition	1,507,303	4,918,631	4,862,437	1,563,497
Redlight	508,559	1,703,164	1,828,299	383,424
Disaster	256,120	32,201	37,458	250,863
Literacy	67,236	125,340	106,003	86,573
Ent Dev	643,342	45,000	45,000	643,342
Com Dev	144,187	860,586	860,586	144,187
Total	15,400,411	15,956,285	15,591,828	15,764,868



2025 Financial Summary AGM

Item	Amount
Property, Plant & Equipment	9,280,142
Trade and Other Receivables	220,621
Anchor Stockbrokers	648,953
Anchor BCI Core Income Fund	2,076,177
Cash and Cash Equivalents	4,759,965
	16,985,858

Item	Amount
Funds	15,764,869
Enterprise Development Loans	542,000
Trade and Other Payable	678,989
	16,985,858

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Public Benefit Organisation (930012688)

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